



Invitation to
The Annual General Meeting of Shareholders No. 1/2026
(Conducted Through Electronic Means)

Lam Soon (Thailand) Public Company Limited

Friday, April 10, 2026 at 2.00 p.m.

Broadcasted on the 6th Floor Conference Room of the Company's Head Office

located at No. 64 Soi Bangna-Trad 25,

Khwaeng Bangna Nuea, Khet Bangna,

Bangkok 10260

No Gift Policy



บริษัท ลำซุง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

March 10, 2026

Subject: Invitation to the Annual General Meeting of Shareholders No. 1/2026
(Conducted Through Electronic Means)

To: Shareholders of Lam Soon (Thailand) Public Company Limited

- Attachments:
1. Annual Registration Statement 2025 (FORM 56-1 e-One Report) (QR Code)
 2. Information of the Nominated Directors to be elected
 3. Information of Independent Directors who may be appointed as the shareholders' proxy
 4. Company's Articles of Association related to Shareholders' Meeting and voting
 5. Guidelines for attending the Annual General Meeting of Shareholders (Conducted Through Electronic Means) (E-AGM), and appointing proxy
 6. Proxy Form B and C as determined by the Department of Business Development, Ministry of Commerce
 7. Request form for hard copy of Annual Registration Statement 2025 (FORM 56-1 e-One Report)
 8. Registration Form for attending the E-AGM and User Manual for Electronic Shareholders' Meeting System
 9. Privacy Notice for the E-AGM No. 1/2026

The Board of Directors of Lam Soon (Thailand) Plc. ("the Company") has resolved to convene the Annual General Meeting of Shareholders No.1/2026 on **Friday, April 10, 2026 at 2.00 p.m.**, conducted **through electronic means (E-AGM)** and broadcasted on the 6th Floor Conference Room of the Company's Head Office located at No. 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260. The agenda items together with the Board of Directors' opinion are to be considered as follows:

Agenda 1 To acknowledge the Company's operating results and Annual Registration Statement 2025 (FORM 56-1 e-One Report)

Rationale: The summary of the Company's operating results and activities during the year of 2025 is presented in the Annual Registration Statement 2025 (FORM 56-1 e-One Report) which is posted on the Company's website at www.lamsoon.co.th since March 10, 2026 onwards. The FORM 56-1 e-One Report sent to Shareholders in QR Code format, is attached hereto as Attachment 1.

Board of Directors' opinion: The Board of Directors was of an opinion that information in the FORM 56-1 e-One Report has been made correctly and completely. It appropriates to propose the FORM 56-1 e-One Report for the year 2025 to the Annual General Meeting of Shareholders for acknowledgement.

Vote required: This agenda is for Shareholders' acknowledgement; therefore, voting is not required.



บริษัท ลำสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Agenda 2 To consider and approve the Audited Statement of financial position and Statement of comprehensive income for the Year Ended December 31, 2025

Rationale: Section 112 of the Public Limited Company Act B.E. 2535, as amended and Article 35 of the Articles of Association of the Company state that “The Board of Directors shall cause to be made the balance sheet and profit and loss accounts as of the end of the accounting period of the Company, and shall submit the same to the Shareholders’ Meeting for adoption at the Annual General Meeting. The Board of Directors shall arrange for the auditors to complete the auditing prior to submission to the Shareholders’ Meeting the said balance sheet and profit and loss accounts.”

The Statement of financial position and Statement of comprehensive income for the year ended December 31, 2025 have already been audited by the Certified Public Accountant, reviewed by the Audit and Corporate Governance Committee and endorsed by the Board of Directors.

Board of Directors’ opinion: The Board of Directors was of an opinion that such Statement of financial position and the Statement of comprehensive income are reasonably accurate and were audited by the Certified Public Accountant, reviewed by the Audit and Corporate Governance Committee, and endorsed by the Board of Directors.

Therefore, it is appropriated for the Shareholders to approve the Statement of financial position and the Statement of comprehensive income for the year ended December 31, 2025, which are included in the financial statements section of the FORM 56-1 e-One Report for the year 2025 (Attachment 1). A summary is as follows:

Financial Highlights of the Statement of financial position and Statement of comprehensive income of Lam Soon (Thailand) Plc. and its subsidiaries

(Unit: Baht)

Item	Consolidated financial statements		Separate financial statements	
	Year 2025	Year 2024	Year 2025	Year 2024
Total Assets	8,628,357,867	7,816,618,088	6,005,746,478	5,294,587,880
Total Liabilities	2,542,472,866	2,096,919,410	1,943,574,568	1,379,390,975
Revenue from sales and service	12,818,401,118	11,590,086,748	9,057,766,544	7,951,678,897
Total Revenues	12,957,827,492	11,717,382,616	9,232,885,432	8,135,961,326
Profit for the year	596,054,567	568,710,842	331,091,938	307,124,721
Earnings per share (Baht/Share)	0.64	0.63	0.40	0.37

Vote required: Simple majority of total number of votes of the Shareholders present at the meeting and cast votes.



Agenda 3 To consider and approve the payment of dividends for the year 2025, and the appropriation of the net profits to the reserve fund in accordance with the law

Rationale: Section 115 of the Public Limited Company Act B.E. 2535, as amended and Article 38 of the Articles of Association of the Company state that “The payment of the dividends requires the approval of the Shareholders’ Meeting.” The Company’s policy is to pay dividends to Shareholders at the rate not less than 40% of its net earnings after tax subject to the Company’s future investment and funding requirements.

Section 116 of the Public Limited Company Act B.E. 2535, as amended and Article 39 of the Articles of Association of the Company state that “The Company must appropriate to a reserve fund from the annual net profit, not less than 5 percent of the annual net profit less the total accumulated losses brought forward (if any) until the reserve fund reaches an amount not less than 10 percent or more of the registered capital of the Company. In so doing, the Board of Directors shall render an opinion in connection therewith to be presented for approval at the Shareholders’ Meeting.”

Board of Directors’ opinion: For the year 2025, the Company had 331,091,938 Baht of the net profit after tax. According to the Company’s dividend policy, the Company shall pay a dividend of not less than 40% of its net profit after tax to the Shareholders subject to the Company’s future investment and funding requirements. The Board had considered and recommended that the Shareholders’ Meeting should approve the payment of dividend from the operating result for the year 2025, to a total of 820,000,000 shares at the rate of **0.22 Baht per share** (derived from profit under non-BOI privilege at rate of 0.22 Baht per share), a total of 180,400,000 Baht or 54.49% of the net profit after tax which is higher than the Company’s dividend policy. The record date for the eligible shareholders who have the right to receive the dividend will be on March 10, 2026 and the payment date shall be on May 8, 2026.

The below table shows the Company’s net profit and dividend payment in 2025 compared with the previous year:

Detail of Dividend Payment	Year 2025	Year 2024
1. Net Profit After Tax (Baht)	331,091,938	307,124,721
2. No. of Shares (shares)		
2.1 No. of Share for the interim dividend payment (shares)	-	-
2.2 No. of Share for the annual dividend payment (shares)	820,000,000	820,000,000
3. Total Dividend per Share (Baht/share)	0.22	0.20
3.1 Interim Dividend (Baht/share)	0	0
3.2 Annual Dvidend (Baht/share)	0.22	0.20
4. Total Dividend payment (Baht)	180,400,000	164,000,000
5. Dividend payout ratio (%)	54.49	53.40

As for the legal reserve, the Company already complied with the 10% minimum; hence there is no requirement for a further legal reserve.

Vote required: Simple majority of total number of votes of the Shareholders present at the Meeting and cast vote.



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Agenda 4 To consider the election of directors to replace those directors whose term have expired

Rationale: Section 71 of the Public Limited Company Act B.E. 2535, as amended and Article 13 of the Articles of Association of the Company state that “At every Annual General Meeting of Shareholders, one-third of the number of directors shall vacate office. If the number is not a multiple of three, then the number nearest to one-third must retire from office. The directors to retire during the first and second years following the registration of the Company shall be drawn by lots. In every subsequent year, the director who has been in office for the longest term shall retire. A retiring director is eligible for re-election.”

During November 7, 2025-January 31, 2026, the Company invited shareholders to propose the matters to be included on the agenda for the Meeting, as well as propose qualified candidate(s) to be nominated as the Company’s director ahead of the Annual General Meeting of Shareholders, according to such criteria and guidelines set out by the Company and published on the Company’s website. However, no agenda and candidate for selections as Directors were proposed from shareholders.

The Nomination Committee undertakes the task of identifying, evaluating, selecting and proposing nominees to the Board, in order to consider and propose for selection as Director in the Annual General Meeting of Shareholders according to the Company’s Articles of Association.

The Board shall consider that the candidates’ possess knowledge and experience suitable for the post of directorship, to assist the board to act prudently as well as capability to make rational business decisions, strategic thinking, leadership, and expertise in the profession, honest, morality and suitable personal qualification.

For this year, 3 directors who retired by rotation are as follows:

- | | |
|------------------------------|---|
| 1. Mr. Thira Wipuchanin | Chairman of the Board, Independent Director and Chairman of Audit and Corporate Governance Committee |
| 2. Mr. Banchong Chittchang | Independent Director, Member of Audit and Corporate Governance Committee, Member of Remuneration Committee and Member of Nomination Committee |
| 3. Datuk Simon Shim Kong Yip | Non-Independent Non-Executive Director and Chairman of Nomination Committee |

Given the consideration of the Board structure determined in the Company’s Articles of Association, and the qualification of each individual person to be in line with the Company’s business model, as well as the retired Directors having made past contributions to the Board and the Company, the Board of Directors, excluding the Directors to be retired by rotation in the Annual General Meeting of Shareholders No. 1/2026, unanimously agreed with the Nomination Committee and proposed Shareholders’ Meeting to re-elect 3 retired Directors; namely 1. Mr. Thira Wipuchanin 2. Mr. Banchong Chittchang and 3. Datuk Simon Shim Kong Yip to be Directors for another term.



Those 3 proposed persons have already passed the thoroughly and carefully screening process of the Board of Directors according to the procedure determined by the Company, and have the qualifications aligned with the related regulations and business of the Company, as well as required by the Public Limited Company Act B.E. 2535, as amended. Furthermore, they have proper attributions such as knowledge, competency, skill and experience in various professions as well as past performance as Directors beneficial to the Board and the Company. The information of each proposed director was enclosed as Attachment 2.

Other relationships of the Proposed Independent Director:

Nature of Interest	Mr. Thira Wipuchanin	Mr. Banchong Chittchang
Shareholding in the Company - number of shares - percentage of the total shares with voting right	none	none
With or without interest of the following kinds to the Company/parent/subsidiary/associate companies or juristic person that might have conflict of interest at present or in the past two years (1) be/not be a director who takes part in the management, staff, employee or advisor with regular salary (2) be/not be person who render professional service (such as auditor, legal advisor) (3) have/do not have business relationship (such as sale or purchase of raw material/ service, lending or borrowing)	not be not be do not have	not be not be do not have

Note: The Board of Director has defined the qualifications of the Independent Directors as follows:

- (a) holding shares not exceeding 0.5% of the total number of voting rights of the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person, including the shares held by related persons of the independent director;
- (b) neither being nor having been an executive director, employee, staff, or advisor who receives salary, or a controlling person of the Company, its parent company, subsidiary, associate, joint venture, subsidiary in the same level, major shareholder or controlling person unless the foregoing status has ended not less than 2 years prior to the date of application filing with the Office. Such prohibitions shall not, however, include cases where the independent director previously served as a government officer or an advisor to a government agency which is a major shareholder or controlling person of the Company;



บริษัท ลำซุง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

- (c) not being a person related by blood or registration under laws, such as father, mother, spouse, sibling, and child, including spouse of the children of other directors, executives, major shareholders, controlling persons, or persons to be nominated as directors, executives or controlling persons of the Company or its subsidiary;
- (d) neither having nor having had a business relationship with the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person, in the manner which may interfere with his independent judgment, and neither being nor having been a significant shareholder or controlling person of any person having business relationship with the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person unless the foregoing relationship has ended not less than 2 years prior to the date of application filing with the Office.

The term 'business relationship' in the preceding paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which result in the Company or his counterparty being subject to indebtedness payable to the other party in the value of three percent (3%) or more of the net tangible assets of the Company or 20 million Baht or more, whichever is lower.

The amount of such indebtedness shall be calculated according to the calculation method for value of connected transactions under the Notification of the Capital Market Supervisory Board Re: Disclosure of Information and Act of Listed Companies Concerning the Connected Transactions mutatis mutandis. The combination of such indebtedness shall include indebtedness taking place during the course of one year prior to the date on which the business relationship with the person commences;

- (e) neither being nor having been an auditor of the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person unless the foregoing relationship has ended not less than 2 years prior to the date of application filing with the Office;
- (f) neither being nor having been any professional advisor including legal advisor or financial advisor who receives an annual service fee exceeding 2 million Baht from the Company, its parent company, subsidiary, associate, joint venture, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the professional advisor unless the foregoing relationship has ended not less than 2 years prior to the date of application filing with the Office;
- (g) not being a director who has been appointed as a representative of the Company's director, major shareholder or shareholders who are related to the Company's major shareholder;
- (h) not undertake any business in the same nature and in competition with the business of the Company or its subsidiary, not being a significant partner in a partnership or director with management authority,

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

employee, staff member or advisor who receives salary or holds shares exceeding 0.5% of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition with the business of the Company or its subsidiary;

- (i) not having any characteristics which make him incapable of expressing independent opinions with regard to the Company's business affairs.

The Board had set a more stringent criterion than the minimum laid out by the SEC i.e. the amount of shareholding allowed to an independent director, not exceeding 0.5 percent of the total number of voting rights of the Company.

Board of Directors' opinion: The Board of Directors, excluding the Directors to be retired by rotation in the Annual General Meeting of Shareholders No. 1/2026, after thoroughly and carefully screening process, had adopted the recommendation of the Nomination Committee, and proposed Shareholders to re-elect 3 retired Directors; namely 1. Mr. Thira Wipuchanin 2. Mr. Banchong Chittchang and 3. Datuk Simon Shim Kong Yip to be Directors for another term.

Mr. Thira Wipuchanin had served as an Independent Director for 5 years (number of service tenures, provided that he is re-elected as of April 10, 2026, shall be 8 years.) and Mr. Banchong Chittchang had served as an Independent Director for 19 years (number of service tenures, provided that he is re-elected as of April 10, 2026, shall be 22 years.). However, the Company proposed Mr. Thira Wipuchanin and Mr. Banchong Chittchang to be re-elected for another term, resuming continually director position for longer than 9 years because the proposed directors have knowledge, capability, experience and an understanding in the business operation, with expressing opinions deemed beneficial for the Company. The experience of director from long-term tenure will support him to understand the Company's operation which has the particular nature of business. Nonetheless, Mr. Thira Wipuchanin and Mr. Banchong Chittchang had been able to freely express her opinions while complying with the relevant rules or criteria.

The Board had considered and agreed that the persons proposed to be Independent Director namely Mr. Thira Wipuchanin and Mr. Banchong Chittchang was qualified with the law related to regulations of being independent director.

Vote required: Simple majority of total number of votes of the Shareholders present at the Meeting and cast vote according to Article 12 of the Articles of Association of the Company with the following conditions and procedures:

- (1) One shareholder shall have one vote for each share;
- (2) Each shareholder shall exercise all the votes he has under (1) to appoint one or several person(s) to be director(s), provided that he cannot divide his votes to any person to any extent; and
- (3) Persons receiving the most votes are those who are elected to be directors, in descending order, to the number of directors who are to be elected. If there is a tie in the last to be elected any this exceeds the said number of directors, the presiding chairman shall have an additional casting vote.



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Agenda 5 To consider and approve the remunerations for the Board of Directors and Sub-Committees' members for the year 2026

Rationale: Section 90 of the Public Limited Company Act B.E. 2535, as amended and Article 14 of the Articles of Association of the Company state that “Directors have the right to receive remuneration from the Company in the form of salary, awards, meeting allowances, retirement pensions, bonuses or other benefits in other forms, in accordance with the Articles of Association or with the approval of the Shareholders at the Shareholders’ Meeting, which may be a fixed amount or in accordance with the rules and may be periodically fixed or permanently fixed until changed. Directors may receive per diem and other welfare according to the Company’s regulations, except the independent directors whose qualifications shall be in accordance with the notification of the Stock Exchange of Thailand.

Paragraph 1 above does not affect the rights of the Company’s officers or employees, who have been elected as director(s) to receive remuneration and other benefits in the position of the Company’s officers or employees.”

The Remuneration Committee had thoroughly and carefully considered all proper factors in accordance with duties and responsibilities of each director (details of duties and responsibilities of the Board of Directors and Sub-Committees were shown in the topic “Report on Key Operating Results on Corporate Governance” of the Annual Registration Statement 2025 (FORM 56-1 e-One Report), Page 201-232.) Furthermore, with comparable to other companies in the same industry as well as growth of business and profits of the Company, it is recommended to propose the remuneration for the Board of Directors and Sub-Committees’ members for the year 2026 same as the year 2025.

Board of Directors’ opinion: The Board of Directors was of opinion that agreed with recommendation of the Remuneration Committee deems it appropriate to propose to the Shareholders’ Meeting to approve the remuneration for the Board of Directors and Sub-Committees’ members for the year 2026 same as the year 2025 as follows:

(Baht/Person/Year)	Year 2026	Year 2025	Change	
			Baht	Percentage
● Chairman of the Board	758,520	758,520	-0-	-0-
● Independent Director	636,240	636,240	-0-	-0-
● Non-Independent Non-Executive Director	636,240	636,240	-0-	-0-
● Executive Director	301,452	301,452	-0-	-0-
● Non-Executive Director	636,240	636,240	-0-	-0-
● Audit and Corporate Governance Committee	483,456	483,456	-0-	-0-
● Nomination Committee	25,353	25,353	-0-	-0-
● Remuneration Committee	50,590	50,590	-0-	-0-



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

The above fee is fixed to be paid monthly, except the remuneration for Nomination Committee and Remuneration Committee which to be paid yearly.

Apart from the above fee, no other remunerations will be paid to the Directors, except the cost of air-ticket, accommodation, and food for directors residing outside Thailand who attend the Meetings, and the cost of Director liability insurance for all members of the Board.

It is noted that some Directors who are also directors and management of subsidiary companies will be paid remuneration from the respective subsidiary company. For the year 2025, the subsidiary companies paid a total remuneration of 5,616,691 Baht to these Directors (as shown in the FORM 56-1 e-One Report for the year 2025 on page 189).

Vote required: Not less than two- thirds of total number of votes of the Shareholders present at the Meeting and eligible to vote.

Agenda 6 To consider appointing an independent auditor including the remuneration for the year 2026

Rationale: Section 120 of the Public Limited Company Act B.E. 2535, as amended states that “The Annual General Meeting of Shareholders shall appoint an auditor and determine the remuneration of the auditor of the company every year. The former auditor may be re-appointed”.

In addition, the announcement of the Capital Market Supervisory Board No. Tor Jor 75/2561 stipulates that “the auditor of listed companies who has performed his or her duty in reviewing, auditing and giving opinion on the financial statements of the company for 7 consecutive fiscal years shall be rotated. In such case, the former auditor may be re-appointed after terminating the office of such auditor not less than 5 consecutive fiscal years”.

Board of Directors’ opinion: The Board agreed with the Audit and Corporate Governance Committee to propose the Annual General Meeting of Shareholders for the appointment of EY Office Limited who had the proper qualifications required by the Securities and Exchange Commission (SEC) with the following auditors as auditors of the Company for the year 2026 with any one of them conduct the auditing and express opinion on the Company’s financial statements:

1. Mrs. Sarinda Hirunprasurtwutti, Certified Public Accountant No.4799, who has conducted an audit for the Company for 2 year since 2024, and/or
2. Mr. Wichart Lokatekrawee, Certified Public Accountant No.4451, who has conducted an audit for the Company for 3 years since 2010-2012, and/or
3. Ms. Natteera Pongpinitpinyo, Certified Public Accountant No.7362, who has not yet conducted an audit of the Company.

The Audit and Corporate Governance Committee had considered the 3 auditors as for their performance, independence of auditing, amount of audit fee and recommended to the Board for the appointment of Mrs. Sarinda Hirunprasurtwutti, and/or Mr. Wichart Lokatekrawee, and/or Ms. Natteera Pongpinitpinyo of EY Office Limited as auditors of the Company for 2026 and propose to approve the audit fee for 2026 in the amount of 1,760,000 Baht, same as 2025. The audit fee is considered from the Company’s performance each year,



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

commensurate with the Companies in the same business, change of rules and regulations of the SET, the SEC, and the Accounting Standards.

In addition, the Company assigns the independent auditor to conduct an audit for the Company's operating result and machinery granted BOI privilege for the exemption from corporate income tax on the profits from the promoted activities for the year 2026. The additional remuneration for this assignment shall be 120,000 Baht per certificate. Another assignment is to conduct an audit for the Company's inventory destruction at the rate of 30,000 Baht per staff per time.

Audit Fee and Non-Audit Fee for the year 2026

1) Remuneration of statutory auditor (Audit Fee)

The Company and its subsidiaries nominated the same office of the statutory auditor and audit fee was determined as follows: -

Audit Fee (Baht)	2025	2026
for the Company	1,760,000	1,760,000
for 2 subsidiaries	2,392,000	2,392,000

2) Non-Audit Fee

Apart from the Audit Fee, the Company and its subsidiaries determined fees for auditing inventory destruction and verifying BOI project including imported machineries for corporate income tax submission as follows: -

Fee for auditing inventory destruction (Baht per staff per time)	2025	2026
for the Company	30,000	30,000
for 1 subsidiary (UFC)	30,000	30,000

Fee for verifying BOI project (Baht per certificate)	2025	2026
for the Company	120,000	120,000
for 2 subsidiaries	100,000	100,000

The proposed auditors do not have any relations and/or interest within the Company, subsidiaries, executives, major shareholders, or the related persons of the mentioned parties. Therefore, they are independent in audit and express opinion on the Company's financial statements. However, the proposed auditors and the auditors of subsidiaries, the related company and joint venture of a subsidiary are from the same office.

Vote required: Simple majority of total number of votes of the Shareholders present at the Meeting and cast vote.



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

The Company designated the record date for the eligible Shareholders who have the right to attend the Annual General Meeting of Shareholders No. 1/2026 (Conducted Through Electronic Means) to be on March 10, 2026.

As the Annual General Meeting of Shareholders No.1/2026 will be conducted through electronic means only, the Company hereby invites you, as a shareholder to attend the E-Meeting in compliance with the Guidelines for attending the Annual General Meeting of Shareholders (Conducted Through Electronic Means) (E-AGM), and appointing proxy ([Attachment 5](#)).

In case the shareholders wish to attend the E-AGM, such shareholders or proxies will be required to submit the registration form for the E-AGM, together with the identification documents, details as set out in [Attachment 8](#), to the Company **within April 8, 2026** via Email : company.secretary@lamsoon.co.th, or by post to : Company Secretary office, Lam Soon (Thailand) Public Co., Ltd., No.64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260, or register and submit documents online via document submission system. Once the Company has successfully verified the identity of the shareholders who are entitled to attend the Annual General Meeting of Shareholders No. 1/2026 as on the set record date, March 10, 2026, the Company shall send “Username” and “Password” for logging in the E-AGM control system to the shareholders via the Email address provided to the Company.

If the shareholders are not convenient to attend the E-AGM, such shareholders may appoint the independent director of the Company to attend the E-AGM on their behalf, excluding independent directors who retire by rotation at the Annual General Meeting of Shareholders No. 1/2026. Information of Independent Directors proposed by the Company to act as proxy for shareholders are provided in [Attachment 3](#).

The Annual General Meeting of Shareholders shall be conducted through electronic means complying with Emergency Decree on Electronic Meeting, B.E. 2563 (2020) and the Notification of the Ministry of Digital Economy and Society, re : Standards for Maintaining Security of Meetings via Electronic Means. The meeting control system is provided by QUIDLAB Co., Ltd which is an electronic meeting system service provider that is certified by the Electronic Transactions Development Agency (ETDA). The electronic meeting system operates under information security controls for electronic meetings to ensure that the conduct of the meeting is transparent, reliable, and auditable, and in full compliance with the cybersecurity standards and requirements prescribed by applicable laws and regulations.

Shareholders could read more information of Company's Articles of Association related to Shareholders' Meeting and voting in [Attachment 4](#). The Invitation to the Annual General Meeting of Shareholders No. 1/2026 and its attachments together with Proxy form B and C as set out in [Attachment 6](#) are also publicised in the Company website (www.lamsoon.co.th).



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Should shareholders need the hard copy of Annual Registration Statement 2025 (FORM 56-1 e-One Report), please fill the details in the Request form for FORM 56-1 e-One Report which is in Attachment 7.

Shareholders may forward questions related to each Agenda or other queries to the Email: company.secretary@lamsoon.co.th or by post to :

Company Secretary Office

Lam Soon (Thailand) Public Co., Ltd.

No.64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,

Khet Bangna, Bangkok 10260

Phone: 02-361-8959-70 ext.1511 Fax: 02-361-8989

Please provide your address and contact information clearly for the Company to contact back if needed.

Yours sincerely,

Lam Soon (Thailand) Public Co., Ltd.

(Mr. Poomkiet Chotichaicharin)

Managing Director

For more information, please contact:

Mrs. Sutida Boonjaroen

Company Secretary Office

Lam Soon (Thailand) Public Company Limited

Phone : 02-361-8959-70 ext. 1511

Fax: 02-361-8989

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,

Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,

Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 1)

Annual Registration Statement 2025 (FORM 56-1 e-One Report) (QR Code)

Please click https://lamsoon.co.th/wp-content/uploads/E-ONE-REPORT_LST_2025-EN.pdf to access the FORM 56-1 e-One Report. Or Shareholders are able to download information via QR Code by following steps.



<https://www.set.or.th/set/tsd/meetingdocument.do?symbol=LST&date=260410>

For iOS system

1. Turn on the mobile camera
2. Direct the mobile camera to the QR Code to scan it
3. A notification will appear on top of the screen then touch on the notification to access documents.

Remark If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER etc.

For Android system

1. Open application such as QR CODE READER etc.
2. Scan the QR Code to access documents.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 2)

Information of the Nominated Directors to be elected

1. Mr. Thira Wipuchanin

Independent Director, Chairman of the Board, Chairman of Audit and Corporate Governance Committee

Age 76 years
Nationality Thai
Address 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260

Shareholdings (Ordinary Shares)

- Held personally None
- Held by spouse or minor children None

The number of directorships in listed companies

- Chairman 1 company
- Director 0 company

Number of years as a director 5 years (date of appointment : 23 April 2021)

Family relation with management None

Education BA Business Administration and Economics,
University of Wisconsin, U.S.A.

Director Training Programme Certificate of Completion DCP 6/2001,
DCP Refresher 1/2005, ACP 5/2005, CDC 8/2024 from Thai
Institute of Directors (IOD)

Position in other listed companies

- Independent Director, Chairman of the Board, and Chairman of Audit and
Corporate Governance Committee, United Palm Oil Industry Plc.
- Independent Director and Chairman of the Board, Precious Shipping Plc.
- Independent Director and Member of Audit Committee, Siam Macro Plc.
- Independent Director and Chairman of Audit Committee, Bangkok First Investment & Trust Plc.
(Currently known as Srisawad Finance Public Company Limited)
- Chairman, Interhides Plc.

Note : ■ present □ past

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล่าซูน (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Position in companies with relating business (specify only non-executive director)

- might have a conflict of interest with the Company None
- others None

Other Experience

- Director, AIRA Advisory Company Limited
- Expert Committee Member, Privatisation Committee of TOT, CAT, PTT, AOT
- Senior Executive Vice President (SEVP), Export-Import Bank of Thailand

Meeting Attendance in 2025

- Attended the Board Meeting 7 times out of 7 times
- Attended the AC Meeting 4 times out of 4 times

2. Mr. Banchong Chittchang

Independent Director, Member of Audit and Corporate Governance Committee, Member of Remuneration Committee, and Member of Nomination Committee

Age 77 years
Nationality Thai
Address 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260

Shareholdings (Ordinary Shares)

- Held personally None
- Held by spouse or minor children None

The number of directorships in listed companies

- Chairman 0 company
- Director 2 companies

Number of years as a director 19 years (date of appointment : 14 June 2007)

Family relation with management None

Education Master of Science in Mechanical Engineering,
University of Akron, U.S.A.
Bachelor of Engineering (Second Class Honors)
in Mechanical Engineering, Chulalongkorn University

Note : ■ *present* □ *past*

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Director Training Programme

Certificate of Completion from Thai Institute of

Directors (IOD) Exam 3/2001, DCP 7/2001 (Fellow Member),
CDC 1/2007, DCP Refresher 5/2007, RCC 7/2008, EDC 1/2012,
ACEP 3/2012, BFI 0/2016, DCP Update 1/2014, SBM 1/2017,
BMD 7/2018, DLCP 0/2021, HOT 3/2022, AACP 2022,ESG
0/2023, RFP 12/2023

Hot Issue for Directors: Empowering Boards : The Evolving Role
of Audit Committee in Fostering Trust and Transparency 4/2025
(Online)

Position in other listed companies

- Independent Director, Member of Nomination and Remuneration
Committee, and Chairman of Business Strategic Committee of Thai Optical
Group Plc.
- Chairman and Independent Director, TPBI Plc.
- President, Malee Sampran Plc.

Position in companies with relating business (specify only non-executive director)

- might have a conflict of interest with the Company None
- others None

Other Experience

- Advisor to the Board of Directors, Thai Institute of Directors
- Chartered Director registered with Thai Institute of Directors
- Facilitator for IOD Strategy courses
- Honorary member of Thai Institute of Directors, Thai Institute of Directors
- Business and Network Development Subcommittee,
National Science Museum (NSM)
- Director, Thai Investors Association
- Vice Chairman of the Food Processing Industry Club,
Federation of Thai Industries
- Councilor of Thailand Management Association
- Board Member, Thai Institute of Directors

Note : **present** **past**

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Meeting Attendance in 2025

- Attended the Board Meeting 7 times out of 7 times
- Attended the AC Meeting 4 times out of 4 times
- Attended the RC Meeting 2 times out of 2 times
- Attended the NC Meeting 3 times out of 3 times

3. Datuk Simon Shim Kong Yip

Non-Independent Non-Executive Director and Chairman of Nomination Committee

Age 69 years
Nationality Malaysian
Address 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260

Shareholdings (Ordinary Shares)

- Held personally None
- Held by spouse or minor children None

The number of directorships in listed companies

- Chairman 0 company
- Director 1 company

Number of years as a director 19 years (date of appointment : 25 April 2007)

Family relation with management None

Education Master in Law, University College London (UCL),
United Kingdom

Director Training Programme None

Position in other listed companies None

Position in companies with relating business (specify only non-executive director)

- might have a conflict of interest with the Company None
- others
- Non-Independent Non-Executive Director / a member of the Nominating and Remuneration Committee, Hap Seng Consolidated Berhad, a company listed on the Bursa Malaysia
- Non-Independent Non-Executive Deputy Chairman, Hap Seng Plantations Holdings Berhad, a company listed on the Bursa Malaysia

Note : ■ *present* □ *past*

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Other Experience

- Group Advisor, Lei Shing Hong Limited
- Non-Executive Director, Lei Shing Hong Securities Limited
- Managing Partner, Messrs Shim Pang & Co.
- Barrister-at-law of the Lincoln's Inn, London
- Chartered Arbitrator
- Fellow Member of the Chartered Institute of Arbitrators,
London and Malaysia
- Advocate and Solicitor of the High Court in Sabah and Sarawak
- Justice of the Peace in Malaysia
- Notary Public in Malaysia
- Member of the Malaysian Corporate Law Reform Committee and its working group on Corporate Governance, and Shareholders' rights
- Non-Independent Non-Executive Director, Lei Shing Hong Limited
- Non-Independent Non-Executive Director, Malaysian Mosaics Berhad
- Non-Executive Director, Paos Holdings Berhad, a company listed on the Bursa Malaysia

Meeting Attendance in 2025

- Attended the Board Meeting 5 times out of 7 times
- Attended the NC Meeting 2 times out of 3 times

Note : ■ *present* □ *past*

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 3)

Information of Independent Directors who may be appointed as the shareholders' proxy

Name	Age (years)	Positions	Address	Conflict of Interests in the Proposed Agenda
1. Assoc. Prof. Preecha Jarungidanan, Ph.D.	79	Independent Director, Member of Audit and Corporate Governance Committee, Chairman of Remuneration Committee, and Member of Nomination Committee	64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260	No any special conflicts of interest for every Agenda. Have normal conflict of interest in Agenda 5 (To consider and approve the remunerations for the Board of Directors and Sub-Committees' members for the year 2026)
2. Dr. Lackana Leelayouthayotin, Ph.D.	72	Independent Director, and Member of Nomination Committee		

Remark:

Profiles of the Independent Directors are shown in Attachment 1 of the FORM 56-1 e-One Report.

Link to Attachment 1 : <https://eonemedia.setlink.set.or.th/report/0574/2025/1772757018878.pdf>



REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 4)

Company's Articles of Association related to Shareholders' Meeting and voting

Article 12. The appointment of a director shall be made by a majority vote of the shareholders' meeting in accordance with the following conditions and procedures:

- (1) One shareholder shall have one vote for each share;
- (2) Each shareholder shall exercise all the votes he has under (1) to appoint one or several person(s) to be director(s), provided that he cannot divide his votes to any person to any extent; and
- (3) Persons receiving the most votes are those who are elected to be directors, in descending order, to the number of directors who are to be elected. If there is a tie in the last to be elected any this exceeds the said number of directors, the presiding chairman shall have an additional casting vote.

Article 13. At every annual general meeting, one-third of the number of directors shall vacate office. If the number is not a multiple of three, then the number nearest to one-third must retire from office.

The directors to retire during the first and second years following the registration of the Company shall be drawn by lots. In every subsequent year, the director who has been in office for the longest term shall retire. A retiring director is eligible for re-election.

Article 14. Directors have the right to receive remuneration from the Company in the form of salary, awards, meeting allowances, retirement pensions, bonuses or other benefits in other forms, in accordance with the Articles of Association or with the approval of the shareholders at the shareholder's meeting, which may be a fixed amount or in accordance with the rules and may be periodically fixed or permanently fixed until changed. Directors may receive per diem and other welfare according to the Company's regulations, except the independent directors whose qualifications shall be in accordance with the notification of the Stock Exchange of Thailand.

Paragraph 1 above does not affect the right of the Company's officers or employees, who have been elected as director(s) to receive remuneration and other benefits in the position of the Company's officers or employees.

Article 18. The Shareholders' meeting may pass a resolution removing any director prior to retirement by rotation, by a vote of not less than three-fourths of the number of shareholders attending the meeting and having the right to vote and the shares held by them shall not, in aggregate, by less than one half of the number of shares held by the shareholders attending the meeting and having the right to vote.

Article 21. The Board of Directors must hold a meeting at least once every 3 months.

The Chairman of the Board shall call the meeting of the Board of Directors. If it is reasonable or for the protection of the Company's benefit, at least two Directors may jointly request that the Chairman summons a Board of Directors' meeting and they shall also propose the meeting agenda and reasons to the Chairman. In this case, the Chairman shall summon and fix the date of the Board of Directors' meeting within 14 days from the date of the request.

In the case where the Chairman does not summon and fix the date of the meeting within the period specified in the above paragraph, the requesting Directors may jointly summon and fix the date of the meeting to resolve the proposed agenda items within 14 days from the end of such 14-day period mentioned in the above paragraph.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

In summoning a meeting of the Board of Directors, the Chairman of the Board or a person entrusted by him shall send notices thereof to the Directors not less than 3 days prior to the date of the meeting. However, in a case of necessity or urgency for the purpose of maintaining the rights and interests of the Company, the summoning of the meeting may be made by electronic means or other methods and the date of the meeting may be sooner fixed.

The Company may send a summoning notice for the Board of Directors' meeting including its related documents by an electronic mail.

The Company's Board of Directors may hold a meeting at the locality in which the Company's head office is situated or other provinces around the Kingdom, or the Board of Directors' meeting can be arranged via electronic means according to the conditions, procedures and methods prescribed by law. The headquarters of the Company shall be deemed to be the venue where the electronic meeting is held.

In the absence of a Chairman of the Board of Directors, the Vice-Chairman shall summon the meeting of the Board of Directors. In the case of the absence of a Vice-Chairman, a Board of Directors' meeting may jointly be summoned by at least two directors.

Article 27. The Board of Directors shall convene an Annual General Meeting of Shareholders within four months from the last day of the fiscal year of the Company.

Other meetings of shareholders in addition to the above shall be called as Extraordinary Meeting of Shareholders. The Board of Directors may convene an extraordinary meeting at any time it deems as appropriate.

One or more shareholders holding shares in aggregate of at least ten (10) percent of the total number of issued shares may together join the name list in writing to request to the Board of Directors to call for an extraordinary meeting of shareholders at any time. However, it is necessary to specify the subject and the reasons for the meeting request to be precise in such a case. The Board of Directors must arrange a meeting of shareholders within forty-five days from the date of receipt of the letter from the shareholders.

In case the Board does not arrange a meeting within the period specified in the third paragraph, the shareholders, who have been nominated or the other shareholders collectively have the required number of shares, may convene such meeting forty-five days from the date of the expiration of the period under the third paragraph. Such case is considered as Shareholders' Meeting which is called by the Board of Directors. The Company shall be responsible for facilitating convenience and any expenditure incurred during the meeting as it deems as appropriate.

In case the meeting of shareholders is convened by the shareholders under the fourth paragraph and the number of shareholders attending the meeting does not constitute a quorum as stipulated in Article 30 of this Articles of Association, the shareholders under the fourth paragraph shall be jointly and severally liable for the costs incurred by such meeting.

In the case where a shareholders' meeting is summoned by the shareholders, the notice may be sent via electronic means according to the conditions, procedures and methods prescribed by law.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Article 28. In summoning the shareholders' meeting whether it is in person or via electronic means, the Board of Directors shall prepare a notice of the meeting specifying the place, date, time, agenda and the matters to be submitted to the meeting together with appropriate details stating clearly whether they will be for acknowledgement, for approval or for consideration, including the opinions of the Board of Directors on the said matters and shall send the same to the shareholders and a registrar for information not less than 7 days prior to the meeting. Publication of a notice of the meeting shall also be made in a newspaper for 3 consecutive days at least 3 days prior to the meeting.

The Company may send a summoning notice of the meeting and its related documents to shareholders by electronic means. In addition, publication of a notice of the meeting may be instead made via electronic means by being posted on a generally accessible website according to the conditions, procedures and methods prescribed by law.

The shareholders' meeting may be held at the locality in which the Company's head office is situated or other provinces around the Kingdom, or the shareholders' meeting can be arranged via electronic means according to the conditions, procedures and methods prescribed by law. The headquarters of the Company shall be deemed to be the venue where the electronic meeting is held.

Article 29. In the shareholders' meeting, the shareholders may appoint another person as their proxy to attend and vote on their behalf. The instrument appointing proxy shall be dated and signed by the shareholder giving proxy and shall be in the form so prescribed by the registrar.

The instrument appointing proxy shall be delivered to the Chairman of the Board or a person entrusted by the Chairman at the meeting prior to the time of the meeting.

The shareholders may appoint another person as their proxy via electronic means according to the conditions, procedures and methods prescribed by law.

Article 30. In the shareholders' meeting, there shall be shareholders and proxies (if any) at a number of not less than twenty-five persons holding in aggregate not less than one-third of the total number of shares sold or shareholders and proxies at a number of not less than one-half of the total number of shareholders holding in aggregate not less than one-third of the total number of shares sold to constitute a quorum.

If after one hour from the time fixed for the shareholders' meeting, the number of shareholders present is insufficient to for a quorum as specified, if such shareholders' meeting was convened at the request of the shareholders, it shall be cancelled. If such shareholders' meeting was not convened at the request of shareholders, the meeting shall be called again and a latter notice calling for a meeting shall be sent to shareholders not less than 7 days before the date of the meeting. In the latter meeting, a quorum is not compulsory.

At a meeting of the shareholder, the chairman of the Board shall be the Chairman of the meeting. In the event that there is no Chairman or the Chairman is absent, if there is a Vice-Chairman, the Vice-Chairman shall be the Chairman of the meeting. In the absence of the Vice-Chairman or if the Vice-Chairman is unable to perform his duties, the meeting shall elect one of the shareholder presents at the meeting to be the Chairman of the meeting.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ลำสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Article 31. In casting votes one share shall be entitled to one vote and the resolution of the shareholders' meeting shall comprise the following votes:

- (1) In normal case, the majority of votes of shareholders who attend the meeting and cast votes. In case of equality of votes, the Chairman of the Board shall have an additional casting vote;
- (2) In the following cases, a resolution shall be passed by votes of not less than three-fourths of the total number of votes of shareholders who attend the meeting and are entitled to vote:
 - (a) The sales or transfer of the whole or substantial part of the business of the Company to other persons;
 - (b) The purchase or acceptance of transfer of business of other companies or private companies to the Company;
 - (c) The making, amendment or termination of contracts relating to the leasing out of the whole or substantial part of the businesses of the Company, the assignment to any other persons to manage the businesses of the Company, or the consolidation of the business with other persons with an objective towards profit and loss sharing;
 - (d) The amendment of Memorandum or Articles of Association;
 - (e) The increase or decrease in the Company's capital or the issuance of debentures;
 - (f) The amalgamation or dissolution of the Company.

Article 32. Transactions to be conducted at the annual general meeting are as follows:

- (1) Reviewing the report of the Board of Directors covering the work done during the preceding year as proposed to the meeting by the Board of Directors;
- (2) Considering and approving the balance sheets and profit and loss accounts of the preceding fiscal year;
- (3) Considering the appropriation of profits, reviewing directors' remuneration and the appropriation of a reserved fund;
- (4) Election of new directors in place of those who must retire on the expiration of their terms;
- (5) Appointment of the auditor and fixing his remuneration; and
- (6) Other business.

Article 35. The Board of Directors shall cause to be made the balance sheet and profit and loss accounts as of the end of the accounting period of the Company, and shall submit the same to the shareholders' meeting for adoption at the annual general meeting. The Board of Directors shall arrange for the auditors to complete the auditing prior to submission to the shareholders' meeting the said balance sheet and profit and loss accounts.

Article 36. The Board of Directors shall send the following documents to the shareholders together with the invitation notice of the annual general meeting:

- (1) copies of the audited balance sheet and profit and loss accounts which have been audited by the auditor together with the report of the auditor;
- (2) the annual report of the Board of Directors;
- (3) copies of supporting documents attached to the annual report of the Board of Directors as determined by law.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Article 37. The auditor has a duty to attend the shareholders' meeting every time the balance sheet, profit and loss accounts, and problems pertaining to the Company's accounts are considered in order to make clarification in respect of the audit to the shareholders, and the Company shall also send to the auditor all reports and documents which should be received by the shareholders in such shareholders' meetings. The auditor must not be a director, staff, employee or a person holding any position in the Company.

The auditor has power to examine accounts, documents and any other evidence related to income and expenditure as well as assets and liabilities of the Company. In this connection, the auditor is empowered to interrogate the directors, staff and employees of the Company, including to instruct such persons to give facts or furnish documents pertaining to the operations of the Company. The auditor shall prepare report on balance sheet and account and submit the same to the Annual Ordinary General Meeting and shall state, in the report, that the balance sheets has been correctly prepared and whether they present the correct status of the Company's business.

Article 38. Payment of dividends from money other than profit is not allowed. In the case where the Company still has accumulated losses, payment of a dividend is prohibited.

The dividends shall be equally distributed according to the number of shares and the payment of the dividends requires the approval of the shareholders' meeting.

In the event the Company still cannot sell its shares up to the number registered or the Company has registered an increase of capital, the Company may pay dividend in full or in part by issuing new ordinary shares to the shareholders, with approval of the meeting of shareholders.

The Board of Directors may pay interim dividends to the shareholders from time to time when the Board of Directors finds the Company has sufficient profit and a report thereof shall be made to the shareholders' meeting at the next meeting.

The payment of dividends shall be made within 1 month from the date the resolution was passed by the shareholders' meeting or by the meeting of the Board of Directors, as the case may be. Written notices thereof shall also be sent to the shareholders and publication of the notice of the payment of dividends shall also be made in a newspaper. No interest can be charged against the Company if such dividend payment had been made within the time specified by law.

The written notices to the shareholders and publication of the notice of the dividend payment may be made via electronic means by being posted on a generally accessible website according to the conditions, procedures and methods prescribed by law.

Article 39. The Company must appropriate to a reserve fund from the annual net profit, not less than 5 percent of the annual net profit less the total accumulated losses brought forward (if any) until the reserve fund reaches an amount not less than 10 percent or more of the registered capital of the Company. In so doing, the Board of Directors shall render an opinion in connection therewith to be presented for approval at the shareholders' meeting.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 5)

Guidelines for attending the Annual General Meeting of Shareholders (Conducted Through Electronic Means) (E-AGM), and appointing proxy

1. In case the shareholders attending the E-AGM by themselves

1.1. Please fill in the Registration Form for attending the AGM (Conducted Through Electronic Means) (E-AGM) (Attachment 8). **Kindly indicate Email address and your mobile phone number clearly in order to be used for the registration and attach identification document to confirm the right to attend E-AGM** as follows:

- **For the shareholder who is an ordinary person** - a valid certified true copy of ID card, passport/ other official documents issued by government authority.
- **For the shareholder who is a juristic person** - please attach the signed power of attorney or proxy and supporting documents as per the below details stated in “supporting documents for the appointment of proxy”.

Please submit the completed Registration Form for the AGM (Conducted Through Electronic Means) (E-AGM) and such identification document to the Company within **April 8, 2026** via the following channels:

- **Email:** company.secretary@lamsoon.co.th or
- **Post:** Lam Soon (Thailand) Public Company Limited, Company Secretary Office,
64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260 or
- **Register and submit documents online via document submission system (User Manual for e-Shareholder Meeting System as appeared in Attachment 8)**

1.2. When the Company receives document as per item 1.1 from you, the Company will proceed verifying documents to confirm the right to attend the meeting. Once the verification is completed, the Company will send you username and password for attending the E-AGM. Kindly refrain from giving the username and password provided for shareholder to other person. **In the case your username and password are lost or you have not received it within April 8, 2026, please immediately contact the Company.**

1.3. Please read the User Manual for e-Shareholder Meeting System (Attachment 8). The system will be opened for shareholders to register at 60 minutes before the meeting starts. However, the live broadcast will begin at 2.00 p.m.

1.4. For casting the vote during the E-AGM, a shareholder may cast his or her vote in each agenda to either approve, disapprove, or abstain from voting. For the shareholders who do not cast vote in any agenda, the system will automatically count your vote as “approve”.

1.5. If you have encounter with any technical problem in using the E-AGM system before or during the meeting, please contact :
Company Secretary Office
Tel: 02-361-8959-70 ext.1603 or 1604

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,

Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,

Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

2. In case the shareholders appointing proxy to attend the E-AGM

In case that a shareholder is unable to attend the meeting, he/she may authorize another person or the Company's independent director, to attend and vote on his/her behalf. The name of independent directors are as follows:

- Assoc. Prof. Preecha Jarungidanan, Ph.D.
- Dr. Lackana Leelayouthayotin, Ph.D.

Information of Independent Directors are shown in Attachment 3. All independent directors have no special interest in every agenda. Please fill in details and sign the proxy form, as appeared in Attachment 6 and send the completed proxy form together with supporting documents for the appointment of proxy (as specified below) to the Company within April 8, 2026 via the following channels:

- **Email:** company.secretary@lamsoon.co.th or
- **Post:** Lam Soon (Thailand) Public Company Limited, Company Secretary Office,
64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260 or
- **Register and submit documents online via document submission system**
(User Manual for e-Shareholder Meeting System as appeared in Attachment 8)

Supporting documents for the appointment of proxy

Shareholder appoints a proxy

- 1) A Proxy Form which is completely filled and signed by the grantor and the proxy;
- 2) A copy of valid ID card or passport certified true copy by the grantor; and
- 3) A copy of valid ID card or passport certified true copy by the proxy.

Juristic person

- 1) A Proxy Form which is completely filled and signed by such juristic person's authorized person and have such juristic person's company seal affixed (if any) of the grantor and signed by the proxy;
- 2) A certified true copy of the Affidavit or Certificate of Incorporation which is issued in the period of not exceeding 1 year prior to the shareholders' meeting;
- 3) A copy of valid ID card or passport certified true copy by the grantor; and
- 4) A copy of valid ID card or passport certified true copy by the proxy.

For the person who is not Thai citizen or is a foreign juristic person

If the documents or evidence as per above is not in Thai or in English version, shareholder must show translation of those documents in English which is certified true translation by the shareholder or such juristic person's authorized person (in the case of juristic person).

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

3. In case the shareholders wish to submit comments or questions

Channels for shareholders to submit comment or questions related to any relevant agenda to be considered in this E-AGM are as follows:

3.1 During the meeting, the shareholder attending the meeting can submit comments or questions during E-AGM system.

3.2 The shareholder can submit comments or questions in advance to the Company prior to the meeting date via following channels:

- **Email:** company.secretary@lamsoon.co.th or
- **Post:** Lam Soon (Thailand) Public Company Limited, Company Secretary Office,
64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล่าซูน (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

Voting Procedure for Attending the Meeting via e-Proxy Voting

(Reference: Thailand Securities Depository Co., Ltd.)

Shareholders who wish to vote through the e-Proxy Voting system must be registered members of the TSD Investor Portal (using NDID or ThaiID for identity verification).

System Availability: One day after the meeting invitation being sent out until 17:00 hrs. on the business day prior to the meeting date.

Steps for Voting via e-Proxy Voting: Shareholders who wish to appoint a proxy and cast votes via e-Proxy Voting may proceed as follows:

- Log in to the TSD Investor Portal at <https://ivp.tsd.co.th/signin> or scan the QR Code.



- Select the menu “Other Transactions”.
- Select Proxy Appointment / Shareholders’ Meeting Voting, then choose Create - Edit - Cancel.
- Acknowledge and accept the service terms and conditions.
- Verify ID card status to activate the proxy appointment/voting service by verifying identity by entering the Laser Code on the back of the ID card for authentication with the Department of Provincial Administration.
- Click “OTP Request” to receive an OTP for transaction confirmation.
- Click the securities name to proceed with proxy appointment/voting.
- The system will display the shareholder’s rights information and the list of proxy holders.
- Select the director to be appointed as proxy.
- Cast your vote for each agenda item, then click “Next” to proceed through all agenda items.
- When voting is completed, the system will display the Proxy Form (Form B) for review or download. After reviewing, click “Close”.
- Stamp Duty Payment (*If the company does not pay the stamp duty on behalf of shareholders*)
- The system will show pending stamp duty payments (for items not yet paid or not yet closed).
- A pop-up window will appear for submitting the stamp duty payment request.
- Select the items to be paid and click “Stamp Duty Payment”. After submission, click View QR or Pay-in Slip to make the payment at the bank. **Your proxy appointment will become effective only after the stamp duty payment has been completed.**
- You may track the transaction status under “Transaction Status”.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

How to Register for the TSD Investor Portal

Link: <https://www.set.or.th/th/tsd/services/investors/e-services/investor-portal>

Eligibility Requirements :

- Must be an individual shareholder
- Must have a Thai mobile phone number for receiving OTP via SMS
- Must have an email address to receive registration results and shareholder benefits updates

Registration Steps :

1. Register via: <https://www.set.or.th/th/tsd/services/investors/e-services/investor-portal> or scan the QR Code.



2. Select the ID type, enter your 13-digit national ID number, then click Next.
3. Read and acknowledge the Terms and Conditions of TSD Investor Portal.
 - Tick the checkbox to accept
 - Click “NEXT”
4. Verify identity and upload photos:
For Thai shareholders, in the case of processing via a device that supports image capture.
 - Enter Laser Code, title, first name, last name, and date of birth
 - Click “Verify with DOPA” (Department of Provincial Administration)
5. Choose the identity verification method:
 - Take photo of the ID card and a face photo with the ID card, and verify via ThaiID, or
 - Take photo of the ID card and verify via NDID using your bank’s mobile app
 - Click “Capture” and “Confirm”
 - Click “NEXT”
6. Open the ThaiID app or your bank’s NDID-enabled app and complete identity verification.
7. Return to the TSD registration screen and fill in:
 - Username (email)
 - Password
 - Mobile phone number
 - Click OTP Request
 - Enter the OTP
 - Click “NEXT”
8. The system will confirm the registration data.
9. Click Finish.
10. Registration results will be sent via SMS/email on the next business day.
11. Once approved by TSD, you can log in using your username (email) and password.

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3

Proxy Form B

Made at

Date

(1) I/We Nationality
Residing at No Road Tambon/Khwaeng
Amphur/Khet Province Postcode

(2) being a shareholder of **Lam Soon (Thailand) Public Company Limited** holding the total amount of share(s) and having voting rights equivalent to vote(s), the details of which are as follows:

ordinary share share(s), having voting rights equivalent to vote(s)

preferred share share(s), having voting rights equivalent to vote(s)

(3) hereby authorize

(3.1) Age Years
Residing at No Road Tambon/Khwaeng
Amphur/Khet Province Postcode or

(3.2) Independent Director

Assoc. Prof. Preecha Jarungidanan, Ph.D. or

Dr. Lackana Leelayouthayotin, Ph.D.

Anyone of the above as my/our proxy holder to attend and vote on my behalf at the Annual General Meeting of Shareholders No.1/2026 (Conducted Through Electronic Means), which will be held on **Friday, April 10, 2026 at 2.00 p.m.** broadcasted on the 6th Floor Conference Room of the Company's Head Office located at No. 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260, or such other date, time and place as the meeting may be held.

(4) I/we hereby authorize the proxy holder to vote on my behalf at this meeting as follows:

Agenda 1: To acknowledge the Company's operating results and Annual Registration Statement 2025 (FORM 56-1 e-One Report)

-This agenda is for Shareholder's acknowledgement ; therefore, voting is not required-

Agenda 2: To consider and approve the Audited Statement of financial position and Statement of comprehensive income for the Year Ended December 31, 2025

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda 3: To consider and approve the payment of dividends for the year 2025, and the appropriation of the net profits to the reserve fund in accordance with the law

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda 4: To consider the election of directors to replace those directors whose term have expired

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Vote for all the nominated candidates as a whole
 - Approve Disapprove Abstain
 - Vote for an individual nominee
 1. Mr. Thira Wipuchanin
 - Approve Disapprove Abstain
 2. Mr. Banchong Chittchang
 - Approve Disapprove Abstain
 3. Datuk Simon Shim Kong Yip
 - Approve Disapprove Abstain

Agenda 5: To consider and approve the remunerations for the Board of Directors and Sub-Committees' members for the year 2026

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

Agenda 6: To consider appointing an independent auditor including the remuneration for the year 2026

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve Disapprove Abstain

(5) Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder.

(6) In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from those agendum specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall have the right to consider and vote as to his/her consideration.

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

Signed Grantor
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Signed Proxy
(.....)

Note:

1. A Shareholder shall appoint only one proxy holder to attend and vote at the Meeting.
A Shareholder may not split shares and appoint more than one proxy holder in order to split votes.
2. In agenda regarding the election of directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
3. In case that there is any further agenda apart from specified above brought into consideration in the meeting, the proxy holder may use the Annex attached to Proxy Form B.

Annex attached to the Proxy Form B

The Proxy of the shareholder of **Lam Soon (Thailand) Public Company Limited**

At the Annual General Meeting of Shareholders No.1/2026 (Conducted Through Electronic Means), which will be held on **Friday, April 10, 2026 at 2.00 p.m.**, broadcasted on the 6th Floor Conference Room of the Company's Head Office located at No. 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260 or on any date and at any postponement thereof.

Agenda Subject

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda Subject

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda Subject

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda Subject

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda Subject

- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (b) The proxy holder shall vote in accordance with my wish as follows:
 - Approve
 - Disapprove
 - Abstain

ปิดอากรแสตมป์
20 บาท
Baht 20 of stamp
duty affixed

หนังสือมอบฉันทะแบบ ค.

Proxy Form C

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้ Custodian ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)
(For foreign shareholders who have custodian in Thailand only)

เขียนที่
Made at

วันที่เดือน..... พ.ศ.
Date Month Year

(1) ข้าพเจ้า สัญชาติ..... อยู่บ้านเลขที่..... ถนน.....
I/We Nationality Residing at Road

ตำบล/แขวง..... อำเภอ/เขต จังหวัด รหัสไปรษณีย์.....
Tambol/Sub-district Amphoe/District Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ.....
Acting as the custodian for

ซึ่งเป็นผู้ถือหุ้นของ บริษัท ลำสูง (ประเทศไทย) จำกัด (มหาชน)
being a shareholder of Lam Soon (Thailand) Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวมหุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้
holding the total amount of shares and have voting rights equal to votes as follows:

หุ้นสามัญหุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Ordinary share shares and have voting rights equal to votes

หุ้นบุริมสิทธิหุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preferred share shares and have voting rights equal to votes

(2) ขอมอบฉันทะให้
Hereby appoint (Please choose one of following)

(2.1) ชื่อ..... สัญชาติ..... อายุ.....ปี อยู่บ้านเลขที่..... ถนน.....
Name Nationality Age years Residing at Road

ตำบล/แขวง..... อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์..... หรือ
Tambol/Sub-district Amphoe/District Province Postal Code or

(2.2) ชื่อ..... สัญชาติ..... อายุ.....ปี อยู่บ้านเลขที่..... ถนน.....
Name Nationality Age years Residing at Road

ตำบล/แขวง..... อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์..... หรือ
Tambol/Sub-district Amphoe/District Province Postal Code or

(2.3) ชื่อ..... สัญชาติ..... อายุ.....ปี อยู่บ้านเลขที่..... ถนน.....
Name Nationality Age years Residing at Road

ตำบล/แขวง..... อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์..... หรือ
Tambol/Sub-district Amphoe/District Province Postal Code or

(2.4) กรรมการอิสระ โดย
Independent Director

รศ. ดร. ปรีชา จรุงกิจอนันต์ หรือ
Assoc. Prof. Preecha Jarungidanan, Ph.D. or

ดร. ลักขณา ลีละยุทธโยธิน
Dr. Lackana Leelayouthayotin, Ph. D.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญประจำปีผู้ถือหุ้นครั้งที่ 1/2569 (ผ่านสื่ออิเล็กทรอนิกส์) ในวันศุกร์ที่ 10 เมษายน 2569 เวลา 14.00 น. ถ่ายทอด ณ ห้องประชุมชั้น 6 สำนักงานใหญ่ เลขที่ 64 ซอยบางนา-ตราด 25 แขวงบางนาเหนือ เขตบางนา กรุงเทพมหานคร 10260 หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Anyone of the above as my / our proxy holder to attend and vote on my / our behalf of the Annual General Meeting of Shareholders No. 1/2026 (Conducted Through Electronic Means), which will be held on Friday, April 10, 2026 at 2.00 p.m. broadcasted on the 6th Floor Conference Room of the Company's Head Office located at No. 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260, or such other date, time and place as the meeting may be held.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ดังนี้

I/We authorize my / our proxy holder to vote on my / our behalf at this meeting as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้
Grant proxy holder the total amount of shares held and entitled to vote.

มอบฉันทะบางส่วนคือ
Grant partial shares of

หุ้นสามัญหุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง
Ordinary share shares and have the right to vote equal to votes

หุ้นบุริมสิทธิ.....หุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง
Preferred share shares and have the right to vote equal to votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ดังนี้

I/We authorize my / our proxy holder to vote on my / our behalf at this meeting as follows:

วาระที่ 1 พิจารณารับทราบผลการดำเนินงานและแบบแสดงรายการข้อมูลประจำปี 2568 (แบบ 56-1 e-One Report)

Agenda 1 To acknowledge the Company's operating results and Annual Registration Statement 2025
(FORM 56-1 e-One Report)

-วาระนี้เป็นวาระแจ้งเพื่อทราบจึงไม่มีการลงมติ-

-This agenda is for Shareholder's acknowledgement ; therefore, voting is not required.-

วาระที่ 2 พิจารณานุมัติงบฐานะการเงิน และงบกำไรขาดทุนเบ็ดเสร็จ สำหรับปี สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda 2 To consider and approve the Audited Statement of financial position and Statement of comprehensive income for the Year Ended December 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 3 พิจารณานุมัติการจ่ายเงินปันผลประจำปี 2568 และการจัดสรรกำไรเป็นทุนสำรองตามกฎหมาย

Agenda 3 To consider and approve the payment of dividends for the year 2025, and the appropriation of the net profits to the reserve fund in accordance with the law

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 4 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ

Agenda 4 To consider the election of directors to replace those directors whose term have expired

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy holder shall vote in accordance with my wish as follows:
- การแต่งตั้งกรรมการทั้งหมด
- Vote for all the nominated candidates as a whole
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain
- การแต่งตั้งกรรมการเป็นรายบุคคล
- Vote for an individual nominee
1. นายธีระ วิภูชนิน / Mr. Thira Wipuchanin
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain
2. นายบรรจง จิตต์แจ้ง / Mr. Banchong Chittchang
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain
3. ดาตุ๊ก ไช่มอน ชิม คอง ยิบ / Datuk Simon Shim Kong Yip
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
- Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติการจ่ายค่าตอบแทนให้แก่กรรมการและกรรมการชุดย่อยของบริษัท สำหรับปี 2569

Agenda 5 To consider and approve the remunerations for the Board of Directors and Sub-Committees' members for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

วาระที่ 6 พิจารณาลงมติแต่งตั้งผู้สอบบัญชี และกำหนดเงินค่าสอบบัญชีประจำปี 2569

Agenda 6 To consider appointing an independent auditor including the remuneration for the year 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
 Approve Disapprove Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนั้นถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not declared a voting intention in any agenda or my/our determination is not clear or in case the meeting considers or passes resolutions in any matters apart from those agenda specified above, including the case that there is any amendment, modification or addition of any fact, the proxy holder shall have the right to consider and vote as to his/her consideration.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงชื่อ / Signed.....ผู้มอบฉันทะ/ Grantor
 (.....)

ลงชื่อ / Signed.....ผู้รับมอบฉันทะ/ Proxy
 (.....)

ลงชื่อ / Signed.....ผู้รับมอบฉันทะ/ Proxy
 (.....)

ลงชื่อ / Signed.....ผู้รับมอบฉันทะ/ Proxy
 (.....)

หมายเหตุ/Note :

1. หนังสือมอบฉันทะแบบ ค.นี้ ใช้เฉพาะกรณีที่มีผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
This Proxy Form C shall be applicable only for the Shareholders listed in the share register book as the foreign investors appointing the Custodian in Thailand.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
 - (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
 - (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)The following documents shall be attached with this Proxy Form:
 - (1) Power of Attorney from the Shareholder authorizing a Custodian to sign the Proxy Form on behalf of the Shareholder.
 - (2) Letter certifying that the person signing the Proxy Form is authorized to engage in Custodian business.
3. ผู้ถือหุ้นที่มีมอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The Shareholder wishing to appoint the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
In the agenda relating the election of Directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.
5. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In case there are agenda other than the agenda specified above, the additional statement can be specified in the Annex attached to the Proxy Form C as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
Annex attached to the Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ลำสูง (ประเทศไทย) จำกัด (มหาชน)
The Proxy of the Shareholder of Lam Soon (Thailand) Public Company Limited

ในการประชุมสามัญประจำปีผู้ถือหุ้นครั้งที่ 1/2569 (ผ่านสื่ออิเล็กทรอนิกส์) ในวันศุกร์ที่ 10 เมษายน 2569 เวลา 14.00 น. ถ่ายทอด
ณ ห้องประชุมชั้น 6 สำนักงานใหญ่ เลขที่ 64 ซอยบางนา-ตราด 25 แขวงบางนาเหนือ เขตบางนา กรุงเทพมหานคร 10260 หรือที่จะพึงเลื่อนไปใน
วัน เวลา และสถานที่อื่นด้วย

At the Annual General Meeting of Shareholders No.1/2026 (Conducted Through Electronic Means), which will be
held on **Friday, April 10, 2026 at 2.00 p.m.**, broadcasted on the 6th Floor Conference Room of the Company's Head Office
located at No. 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260 or such other date, time and place
as the meeting may be held.

วาระที่.....เรื่อง.....
Agenda Subject

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as
deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่.....เรื่อง.....
Agenda Subject

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as
deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่.....เรื่อง.....
Agenda Subject

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as
deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่.....เรื่อง.....
Agenda Subject

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |

วาระที่.....เรื่อง.....
Agenda Subject

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy holder shall be entitled to consider and resolve in lieu of me in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The proxy holder shall vote in accordance with my wish as follows:
- | | | |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve | Disapprove | Abstain |



บริษัท ล่ำซ่ง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 7)

Request form for hard copy of Annual Registration Statement 2025

(FORM 56-1 e-One Report)

Lam Soon (Thailand) Public Company Limited

To Shareholders

Enclosed with the Invitation to the Annual General Meeting of Shareholders No. 1/2026, the Company has provided the Annual Registration Statement 2025 (FORM 56-1 e-One Report) (which presents the Company's Financial Statements 2025) in QR Code (2 languages).

However, Shareholders who wish to receive a hard copy of the FORM 56-1 e-One Report, which has the same substance as QR Code, please fill in the details below and send this form to the Company at email: company.secretary@lamsoon.co.th or the facsimile number 02-361-8989. For more information please contact: Mrs. Sutida Boonjaroen Tel. 02-361-8959-70 ext.1511.

Shareholders to complete the following information:

Name _____ Surname _____

Company _____

Address for mailing _____

Contact phone no. _____ email _____

Document requested as follows. (Please mark X to)

- Hard Copy of the FORM 56-1 e-One Report (Thai)
- Hard Copy of the FORM 56-1 e-One Report (English)

Shareholders in this letter refer to those whose names were listed on the record date, March 10, 2026 and eligible to attend the Annual General Meeting of Shareholders.

Page 1/1

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)
Lam Soon (Thailand) Public Company Limited
 CORPORATE HEADQUARTERS
 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
 Khet Bangna, Bangkok 10260, Thailand
 Tel +66-(0)2-361-8959-70
 Fax (Mgmt) +66-(0)2-361-8989
 Fax (Sales) +66-(0)2-361-8994-95
 www.lamsoon.co.th

(Attachment 8)

แบบฟอร์มลงทะเบียนสำหรับการประชุมสามัญประจำปีผู้ถือหุ้นครั้งที่ 1/2569 (ผ่านสื่ออิเล็กทรอนิกส์) (E-AGM)

Registration Form for attending the Annual General Meeting of Shareholders No.1/2026 conducted through Electronic Means (E-AGM)

วันที่.....เดือน.....พ.ศ.....
 Date Month Year

ข้าพเจ้า.....สัญชาติ.....
 I/We Nationality

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....อำเภอ/เขต.....
 Address Road Tambol/Khwaeng Amphur/Khet

จังหวัด.....รหัสไปรษณีย์.....โทรศัพท์มือถือ.....อีเมล.....
 Province Post code Mobile phone number Email

เป็นผู้ถือหุ้นของ บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน) (“บริษัท”) โดยถือหุ้น จำนวนรวมทั้งสิ้น.....หุ้น
 As a Shareholder of Lam Soon (Thailand) Public Company Limited (“The Company”) holding a total of Share(s)
 ขอยืนยันว่าจะเข้าร่วมประชุมและออกเสียงคะแนนในการประชุมสามัญประจำปีผู้ถือหุ้น ครั้งที่ 1/2569 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันศุกร์ที่ 10 เมษายน 2569 เวลา 14.00 น. โดย
 Hereby confirm to attend the Annual General Meeting of Shareholders No. 1/2026 conducted Through Electronic Means (E-AGM) on Friday, April 10, 2026 at 2.00 p.m.by

เข้าร่วมประชุม E-AGM ด้วยตนเอง และขอให้บริษัทจัดส่งชื่อผู้ใช้ (Username) และรหัสผ่าน (Password) สำหรับการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) มายังอีเมลข้าพเจ้า Email :

I hereby confirm to attend the E-AGM. Please send Username and Password for attending the E-AGM to my Email.

มอบฉันทะให้กรรมการอิสระของบริษัท (นาย/นาง/นางสาว).....เข้าร่วมประชุม E-AGM แทนข้าพเจ้า
 I hereby confirm to appoint Independent Director (Mr./Mrs./Ms.) to attend the E-AGM on my behalf.

มอบฉันทะให้ นาย/นาง/นางสาว.....เข้าร่วมประชุม E-AGM แทนข้าพเจ้า
 และขอให้บริษัทจัดส่งชื่อผู้ใช้ (Username) และรหัสผ่าน (Password) สำหรับการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) มายังอีเมลของ

ผู้รับมอบฉันทะ Email :

I hereby confirm to appoint (Mr./Mrs./Ms.) to attend the E-AGM on my behalf.

Please send Username and Password for attending the E-AGM to his/her Email.

ลงนาม/Signed _____ ผู้ถือหุ้น หรือ ผู้มอบฉันทะ / Shareholder
 ()
 ลงนาม/Signed _____ ผู้รับมอบฉันทะ / Proxy
 ()

หมายเหตุสำคัญ: โปรดดำเนินการจัดส่งแบบฟอร์มลงทะเบียนสำหรับการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ฉบับนี้ที่กรอกเรียบร้อยแล้ว พร้อมแนบเอกสารหลักฐานยืนยันตัวตน เพื่อใช้ในการตรวจสอบสิทธิในการเข้าร่วมประชุม E-AGM ให้แก่บริษัท ภายในวันที่ 8 เมษายน 2569 ผ่านช่องทาง ต่อไปนี้

- อีเมล: company.secretary@lamsoon.co.th หรือ
- ไปรษณีย์: สำนักเลขานุการบริษัท บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน) เลขที่ 64 ซอยบางนา-ตราด 25 แขวงบางนาเหนือ เขตบางนา กรุงเทพมหานคร 10260

Important remark: Kindly send the completed Registration Form for attending the E-AGM and attach identification document for verification to the Company within April 8, 2026 via the following channels:

- Email: company.secretary@lamsoon.co.th or
- Post: Lam Soon (Thailand) Public Company Limited, Company Secretary Office, 64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea, Khet Bangna, Bangkok 10260, Thailand

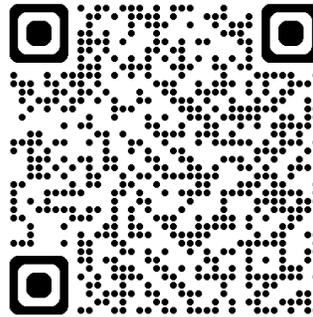
Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

As an option, Shareholders could register to attend the E-AGM and submit required identification documents online to verify the right to attend the E-AGM, through the document submission system at the URL <https://lst.foqus.vc/registration/> or scan the below QR Code.



Registration to attend the E-AGM including the submission of the required documents will be available from 27 March 2026 until 8 April 2026.

Summary of the Online Registration Procedures

1. Submission of Information and Supporting Documents

After logging into the system, shareholders or proxy holders are required to complete the information as displayed on the system. The information provided must correspond with the shareholder information as of the Record Date maintained by Thailand Securities Depository Co., Ltd., including the following details:

- National Identification Number / Passport Number / Juristic Person Registration Number
- Securities Holder Registration Number
- Email address for receiving the WebLink to access the electronic meeting (e-Meeting), including the Username and Password for joining the meeting
- Telephone number

In addition, shareholders or proxy holders are required to upload additional supporting documents as applicable as follows:

Attending in person	Proxy appointment (excluding the Company's Independent Directors)
A copy of a valid identification card or passport duly certified as a true copy by the shareholder	Guidelines as set out in Attachment 5 and Proxy form provided in Attachment 6.

2. Verification of Documents

Upon receipt of the documents in accordance with Item 1, the Company will verify such documents in order to confirm the right to attend the meeting. Once the verification process has been completed, the shareholder or proxy holder will receive an email containing the following information:

REFINERY
236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district, Muang Samutprakarn District, Samutprakarn 10280, Thailand
Tel +66-(0)2-709 3610 - 24
Fax +66-(0)2-324 0640

CRUSHING MILL
99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District, Trang 92150, Thailand
Tel +66-(0)75 270 690 - 1
Fax +66-(0)75 270 692 - 3



บริษัท ล้าสูง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

- Username and Password
- WebLink for accessing the e-Meeting system
- User Manual for the system

In the event that the registration is not approved, the shareholder or proxy holder will receive an email explaining the reason and may submit additional or revised documents for further verification.

3. Confidentiality of Login Information

Shareholders or proxy holders are requested to keep their Username and Password strictly confidential and not disclose them to any other person. If the Username or Password is lost, or if they have not been received by April 9, 2026, please contact info@quidlab.com or telephone 02-013-4322 or 080-008-7616 immediately.

4. Access to the e-Meeting System

Shareholders or proxy holders are requested to carefully study the e-Meeting User Manual provided by the Company via email. The system will be available for advance login 1 hour prior to the commencement of the meeting. However, the live broadcast of the meeting will begin only at 2.00 pm.

5. Voting Procedure

During the e-Meeting, shareholders or proxy holders may cast their votes for each agenda item by selecting “Approve”, “Disapprove”, or “Abstain.” If no vote is cast for any agenda item, the system will automatically record the vote as “Approve.”

6. Technical Assistance

In the event that shareholders or proxy holders encounter any technical difficulties in accessing or using the e-Meeting system before or during the meeting, please contact Quidlab, the Company’s e-Meeting system service provider. The contact details of Quidlab will be provided in the email containing the Username and Password.

Shareholders could study the detailed registration procedures, including instructions on how to use the Electronic Shareholders’ Meeting System, at the following URL:

User Manual - How to submit documents into the System

https://quidlab.com/img/eagm/Document_Upload_Eng.pdf

User Manual - How to use the Electronic Shareholders’ Meeting System on the E-AGM Date

https://quidlab.com/img/eagm/video_conference_manual_Eng.pdf

For further inquiries, please contact:

- Email: company.secretary@lamsoon.co.th or
- Tel: 02-361-8959-70 ext. 1603, 1604 Company Secretary Office



บริษัท ล่ำซ่ง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

(Attachment 9)

Privacy Notice for the E-AGM No. 1/2026

of

Lam Soon (Thailand) Public Company Limited

In compliance with the Personal Data Protection Act B.E. 2562, the Company would like to inform you (shareholders and/or proxies) as follows:

1. Data controller: Lam Soon (Thailand) Public Company Limited (“the Company”): The contacting details are as appeared in the Notice of the Annual General Meeting of Shareholders No. 1/2026 through electronic means (E-AGM)

2. Personal data to be collected: The Company needs to collect your personal data for the purpose of arrangement of the E-AGM and your attendance. The personal data as you have submitted to the Company includes name, surname, address, email address, mobile phone no., a certified true copy of valid identification documents (ID card, passport/other official documents issued by government authority), number of shares, log file of electronic traffic data, voice and video during the E-AGM, and other information related to the E-AGM. The Company will take photographs and carry out voice and video recording during the E-AGM.

3. Objectives, necessity and personal data processing: The Company will process your personal data in accordance with the objectives and necessity as follows:

- The Company will collect and use your data for the purpose of calling, arranging and managing the E-AGM including personal identification, registration, the quorum calculation, vote counting, conducting other right relating to the E-AGM, sending the relevant documents and other actions in accordance with the E-AGM’s resolutions, including other relevant procedures to comply with the laws and orders of any competent authorities pursuant to Public Limited Companies Act, B.E. 2535, and other relevant laws.

- The Company will collect and use your data for preparing the E-AGM minutes, and keeping as evidences of your attendance to the E-AGM as well as for any activity as necessary related to the legitimate interest of the Company and other person to the extent that it is within your reasonable expectation.

- The Company will take photographs and carry out voice and video recording during the E-AGM for the use of reporting and publicizing the E-AGM via electronic means. You may appear in the photograph or voice or video recording during the E-AGM but your identity will not be described. If you are not willing to disclose your photograph or video of your part, please contact the Company to delete the same.

Page 1/2

REFINERY

236 Moo 4 Bangpoo Industrial Estate, Sukhumvit Road, Praeksa Sub-district,
Muang Samutprakarn District, Samutprakarn 10280, Thailand

Tel +66-(0)2-709 3610 - 24

Fax +66-(0)2-324 0640

CRUSHING MILL

99/9 Moo 2 Sikao-Kuankun Road, Kalasae Sub-district, Sikao District,
Trang 92150, Thailand

Tel +66-(0)75 270 690 - 1

Fax +66-(0)75 270 692 - 3



บริษัท ล่ำซ่ง (ประเทศไทย) จำกัด (มหาชน)

Lam Soon (Thailand) Public Company Limited

CORPORATE HEADQUARTERS

64 Soi Bangna-Trad 25, Khwaeng Bangna Nuea,
Khet Bangna, Bangkok 10260, Thailand

Tel +66-(0)2-361-8959-70

Fax (Mgmt) +66-(0)2-361-8989

Fax (Sales) +66-(0)2-361-8994-95

www.lamsoon.co.th

4. Source of personal data: The Company will receive personal data directly from you via channels that the Company have set for identity proofing to attend the E-AGM and from Thailand Securities Depository Co., Ltd. as a registrar of the Company. In addition, the Company will receive personal data from recording video and voice throughout the E-AGM.

5. Retention period of personal data: The Company will keep your personal data for the duration as required and in accordance with laws, in order to comply with objective to organise the E-AGM.

6. Personal data disclosure: the Company may require to disclose your personal data for the purpose of the E-AGM arrangement and attendance as follows:

6.1 Law enforcement agencies such as the Ministry of Commerce, the Securities and Exchange Commission, Thailand, the Stock Exchange of Thailand and other regulatory authorities.

6.2 Electronic and printing media for the use of reporting and publicising the meeting.

6.3 Agencies, contractors, sub-contractors or other service providers, related to the arrangement of the E-AGM as necessary and for the legal benefit of the shareholders.

7. Right of data owner: Personal data owner has the right set forth in Personal Data Protection Act B.E. 2562 which may include the right to withdraw your consent, right to request access and receive personal data, right to rectification of personal data, right to request erasure or destruction of personal data, right to request for suspension of personal data, right to request to transfer personal data in regard to legal process, right to complain and right to object to collect, use or disclose of personal data. In case you wish to exercise the said right, please contact via Email: company.secretary@lamsoon.co.th or send a letter to the Company Secretary Office, the address details of which appear in the Notice of the E-AGM.

Remark: All personal identity proofing documents that you submit to the Company such as copy of National Identification Card (ID card) or other official documents may contain sensitive data, e.g. race, blood type and religious which are not relevant to require for shareholders' meeting. If you do not black out the said data, the Company reserves the right to black out the said data upon received and the Company does not regard as collecting of your sensitive data.